UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No._____)

Filed by the Registrant o

Filed by a Party other than the Registrant \square

Check the appropriate box:

o Preliminary Proxy Statement

 $_{\rm O}$ Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))

o Definitive Proxy Statement

o Definitive Additional Materials

☑ Soliciting Material Pursuant to §. 240.14a-12

TENET HEALTHCARE CORPORATION

(Name of Registrant as Specified in its Charter)

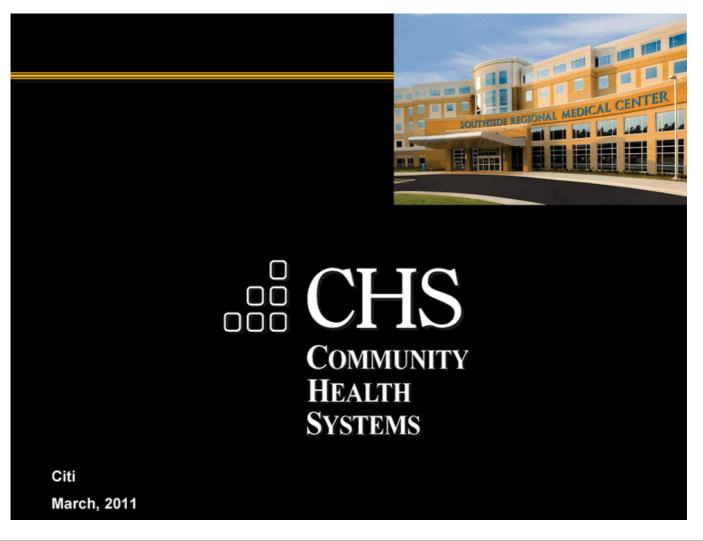
COMMUNITY HEALTH SYSTEMS, INC.

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- \square No fee required
- o Fee computed on table below per Exchange Act Rules 14a-6(i) (4) and 0-11.
 - 1. Title of each class of securities to which transaction applies:
 - 2. Aggregate number of securities to which transaction applies:
 - 3. Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
 - 4. Proposed maximum aggregate value of transaction:
 - 5. Total fee paid:
- o Fee paid previously with preliminary materials.
- Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
 - 1. Amount previously paid:
 - 2. Form, Schedule or Registration Statement No.:
 - 3. Filing Party:
 - 4. Date Filed:

On March 1, 2011, Community Health Systems, Inc. ("CHS") presented at the Citi Global Healthcare Conference. The following slides were used in connection with CHS's presentation.



Forward-Looking Statements

Any statements made in this presentation that are not statements of historical fact, including statements about our beliefs and expectations, including any benefits of the proposed acquisition of Tenet Healthcare Corporation ("Tenet"), are forward-looking statements within the meaning of the federal securities laws and should be evaluated as such. Forward-looking statements include statements that may relate to our plans, objectives, strategies, goals, future events, future revenues or performance, and other information that is not historical information. These forward-looking statements may be identified by words such as "anticipate," "expect," "suggest," "plan," believe," "intend," "estimate," "target," "project," "could," "should," "may," "will," "would," "continue," "forecast," and other similar expressions.

These forward-looking statements involve risks and uncertainties, and you should be aware that many factors could cause actual results or events to differ materially from those expressed in the forward-looking statements. Factors that may materially affect such forward-looking statements include: our ability to successfully complete any proposed transaction or realize the anticipated benefits of a transaction, our ability to obtain stockholder, antitrust, regulatory and other approvals for any proposed transaction, or an inability to obtain them on the terms proposed or on the anticipated schedule, uncertainty of our expected financial performance following completion of any proposed transaction and other risks and uncertainties referenced in our filings with the Securities and Exchange Commission ("the SEC"). Forward-looking statements, like all statements in this presentation, speak only as of the date of this presentation (unless another date is indicated). We do not undertake any obligation to publicly update any forward-looking statements, whether as a result of new information, future events, or otherwise.

Additional Information

This communication does not constitute an offer to sell or the solicitation of an offer to buy any securities or a solicitation of any vote or approval. This presentation relates to a business combination transaction with Tenet proposed by Community Health Systems, Inc. ("CHS" or "the Company"), which may become the subject of a registration statement filed with the SEC. CHS intends to file a proxy statement with the SEC in connection with Tenet's 2011 annual meeting of shareholders. Any definitive proxy statement will be mailed to shareholders of Tenet. This material is not a substitute for any prospectus, proxy statement or any other document which CHS may file with the SEC in connection with the proposed transaction. INVESTORS AND SECURITY HOLDERS ARE URGED TO READ ANY SUCH DOCUMENTS FILED WITH THE SEC CAREFULLY IN THEIR ENTIRETY IF AND WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTION. Such documents would be available free of charge through the web site maintained by the SEC at www.sec.gov or by directing a request to Community Health Systems, Inc. at 4000 Meridian Boulevard, Franklin, TN 37067, Attn: Investor Relations.

Participant Information

CHS, its directors and executive officers and nominees may be deemed to be participants in the solicitation of proxies in connection with Tenet's 2011 annual meeting of shareholders. The directors of CHS are: Wayne T. Smith, W. Larry Cash, John A. Clerico, James S. Ely III, John A. Fry, William N. Jennings, M.D., Julia B. North and H. Mitchell Watson, Jr. The executive officers of CHS are: Wayne T. Smith, W. Larry Cash, David L. Miller, William S. Hussey, Michael T. Portacci, Martin D. Smith, Thomas D. Miller, Rachel A. Seifert and T. Mark Buford. The nominees of CHS are: Thomas M. Boudreau, Duke K. Bristow, Ph.D., John E. Hornbeak, Curtis S. Lane, Douglas E. Linton, Peter H. Rothschild, John A. Sedor, Steven J. Shulman, Daniel S. Van Riper, David J. Wenstrup, James O. Egan, Jon Rotenstreich, Gary M. Stein and Larry D. Yost. CHS and its subsidiaries beneficially owned approximately 420,000 shares of Tenet common stock as of January 7, 2011. Additional information regarding CHS's directors and executive officers is available in its proxy statement for CHS's 2010 annual meeting of stockholders, which was filed with the SEC on April 9, 2010. Other information regarding potential participants in such proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in any proxy statement filed with the SEC in connection with Tenet's 2011 annual meeting of shareholders.

CHS is the Premier Hospital Company

An Established Operator

- Largest operator of non-urban and mid-size hospitals 130 acute care facilities
- Geographic diversity
 - 29 states
 - Sole provider in over 60% of markets served

| | | 200 | 9 Actual | 2 | 010 Actual | |
|---|------------------|-----|----------|---|------------|--|
| • | Revenue | \$ | 12,108 | | \$12,987 | |
| • | EBITDA ** | \$ | 1,671 | | \$1,770 | |
| • | EBITDA Margin ** | | 13.8% | | 13.6% | |
| • | EPS | \$ | 2.64 | | \$ 3.01 | |

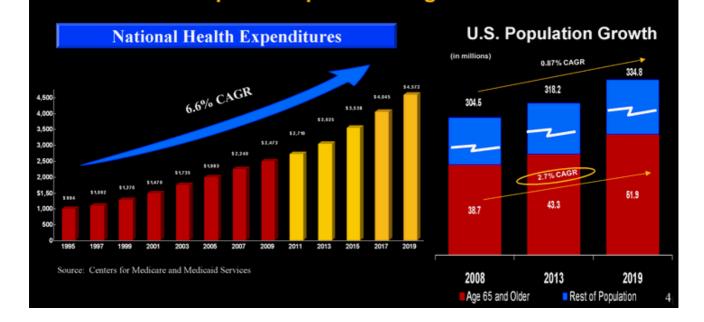


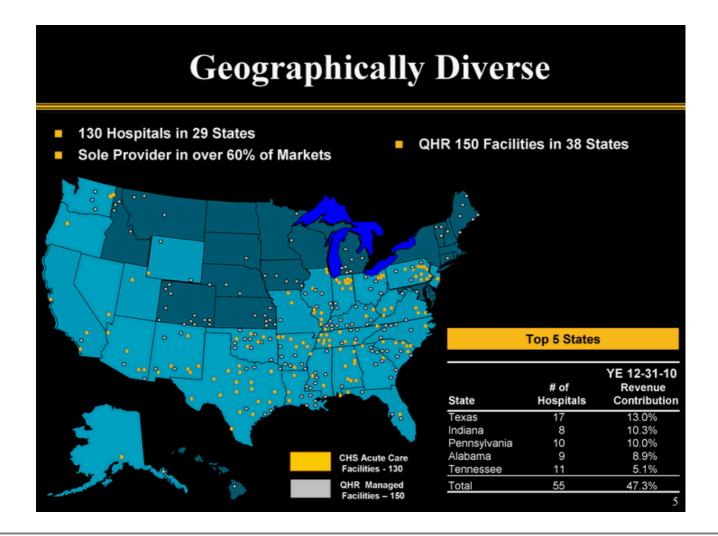
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** See the Unaudited Supplemental Information contained in this presentation for a definition of EBITDA and a reconciliation of Adjusted EBITDA, as defined, to our net cash provided by operating activities as derived directly from our consolidated financial statements for the three and twelve months ended December 31, 2010 and 2009 (Slides 35 and 36). For purposes of this presentation, EBITDA means Adjusted EBITDA.

Large and Growing Market with Favorable Trends

Health Spending Expected to Grow 6.3% Annually Through 2019; Hospitals Represent Largest Portion



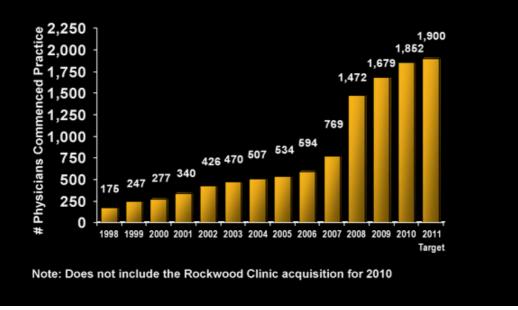


Significant Future Growth Opportunities

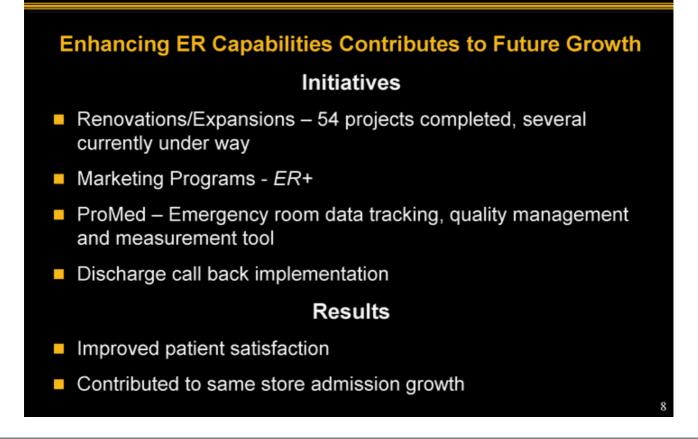


Physician Recruitment Drives Growth

- Strong Internal Recruiting
- Dedicated Physician Support
- Ongoing Monitoring of Practice Development



ER Strategy: "The Front Door" of CHS' Hospitals



Improve Hospital Operations

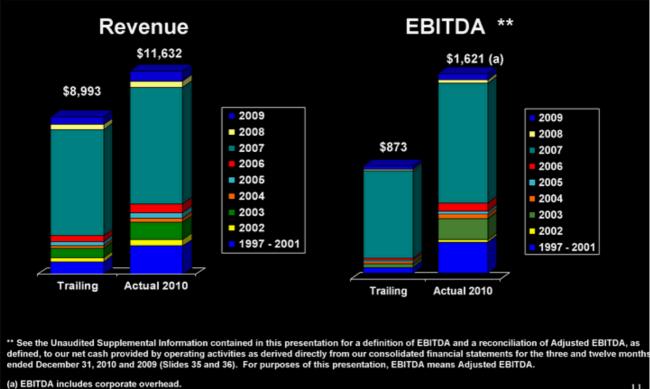
Standardization and Centralization

- Acquisitions
- Ancillary Services
 - Pharmacy
 - Laboratory
 - Surgery
 - Imaging
- Billing and Collections
- Compliance
- Community Cares
- Customer Service
- ER Management
- Executive Recruitment
- Facilities Management
- Financial Reporting and Control
- Group Purchasing
- Health Information Management
- Home Health

- Information Systems
- Insurance Programs
- Joint Commission
- Legal Services
- Managed Care
- Marketing
- Patient and Physician Satisfaction
- Physician Advisory and Leadership Board
- Physician Recruiting and Support
- Quality / Resource / Case Management
- Revenue Strategies
- Senior Circle
- Specialty Services

2010 Acquisitions Marion Regional Hospital, Marion, South Carolina (July 2010) 124 beds and \$60 million net revenue Includes skilled nursing facility with 92 beds Forum Health, Youngstown, Ohio (October 2010) 311 beds at Trumbull Memorial Hospital in Warren, Ohio 355 beds at Northside Medical Center in Youngstown, Ohio \$370 million net revenue Includes rehab hospital with 69 beds Bluefield Regional Medical Center, Bluefield, West Virginia (October 2010) 240 beds and \$95 million net revenue Located on border with Virginia in southeastern West Virginia 10

Acquisition Performance for 2010 vs. Trailing By Year Acquired





Compelling Strategic Rationale

- Strong complementary fit with significant synergy potential
- Opportunity to leverage operating efficiencies and best practices
- Enhances ability to contract effectively with payors
- More attractive platform for physician recruitment
- CHS management team has proven track record of superior operating performance
- Successfully integrated Triad acquisition a transaction that was larger on a relative basis
- Transaction is accretive to EPS in the first full year

Attractive Offer for Tenet Shareholders



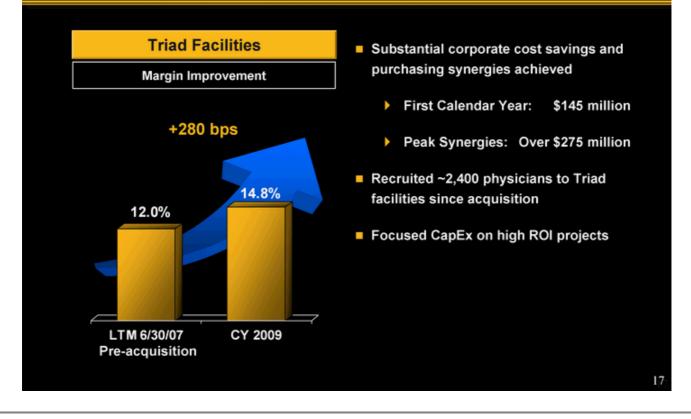
Combined Company

| | | | <u></u> |
|---------------------------|----------------|---------------|----------------|
| | ••• CHS | Tenet | Pro Forma |
| Revenue | \$13.0 billion | \$9.2 billion | \$22.2 billion |
| Hospitals | 130 | 50 | 180 |
| Licensed Beds | 19,400 | 13,430 | 32,830 |
| States | 29 | 11 | 30 |
| Note: Revenue as of YE 12 | 2/31/10. | | '' |
| | | | 15 |

Tenet Acquisition Relative to Triad

| | Target Contribution to | o Combined Company |
|-----------|--|--------------------|
| | Triad | Tenet |
| | LTM as of 12/31/06 | LTM as of 9/30/10 |
| Revenue | 56% | 42% |
| EBITDA | 55% | 36% |
| Hospitals | 41% | 28% |
| Beds | 51% | 41% |
| | has successfully integr ive basis, Tenet is a sma | |

CHS Management Significantly Improved Triad's Operating Results



Experienced and Effective Management Team

| Name | Title E | Years of Industry Experience | Background |
|-----------------------|--|------------------------------------|---|
| Wayne T. Smith | Chairman, President and CEO | 30+ | President and Chief Operating Officer at Humana |
| W. Larry Cash | Executive Vice President and CFO | 30+ | Vice President and Group CFO at HCA; Senior Vice President of Finance & Operations at Humana |
| Rachel A. Seifert | Executive Vice President, Secretary and General Counsel | 15 | Vice President – Legal Operations, HCA |
| William S. Hussey | President, Division IV | 25 | Joined as AVP in 2001; Divisional President – Tampa Bay Division, HCA |
| David L. Miller | President, Division I | 30+ | Divisional Vice President – HMA; Various positions with Humana |
| Thomas D. Miller | President, Division V | 20 | President & CEO – Lutheran Health; CEO of Tri Cities Market – HCA |
| Michael T. Portacci | President, Division II | 25 | Joined as Hospital CEO in 1987; Became Group VP in 1991 |
| Martin D. Smith | President, Division III | 15 | Joined as Hospital CEO in 1998 and became Division III VP of Operations in 2005; Various positions with HMA |
| T. Mark Buford | Senior Vice President & Chief Accounting Officer | 25 | Joined as Corporate Controller in 1986 and became Chief Accounting Officer in 1988 |
| Larry M. Cariton | Senior Vice President – Revenue Management | 30 | Director of Health Financing with Humana, Galen and HCA |
| Kenneth D. Hawkins | Senior Vice President – Acquisitions and Development | 3 20 | Vice President of Development – Champion Healthcare |
| Barbara Paul, MD | Senior Vice President & Chief Medical Officer | 20 | Director of Quality Measurement & Health Assessment Group – CMS Department of HHS |
| Martin G. Schweinhart | Senior Vice President – Operations | 25 | CFO of Denver and Kentucky Divisional Markets; Various positions with HCA and Humana |
| J. Gary Seay | Senior Vice President & Chief Information Officer | 25 | Vice President – Cigna; Various positions with Humana |
| Lynn T. Simon, MD | Senior Vice President & Chief Quality Officer | 20 | Senior Vice President & Chief Medical Officer – Jewish Hospital & St. Mary's HealthCare in Louisville, Kentucky |

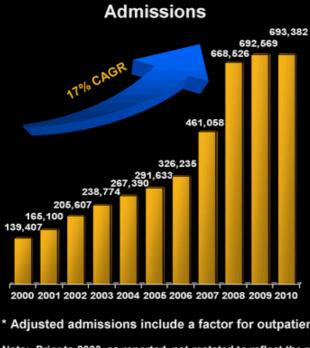
Significant Board Strength

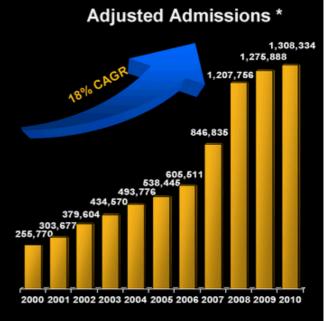
| Name | Background |
|-------------------------------|---|
| Wayne T. Smith | Chairman, President and Chief Executive Officer Community Health Systems |
| W. Larry Cash | Executive Vice President and Chief Financial Officer |
| John A. Clerico | Co-founder and Chairman ChartMark Investments Former Executive VP and CFO of Praxair and Union Carbide |
| James S. Ely III | Founder and CEO of Priority Capital Management Former Senior Banker and Managing Director in J.P. Morgan's Syndicated and Leveraged Finance Group |
| John A. Fry | President of Drexel University Former President of Franklin and Marshall College Former Executive VP of the University of Pennsylvania |
| William Norris Jennings, M.D. | Practicing family medicine physician for over 30 years Former managing partner for Southend Medical Clinic |
| Julia B. North | Former President of Consumer Services for BellSouth Telecommunications |
| H. Mitchell Watson | President, Sigma Group of America, Former President and Chief Executive Officer of ROLM Company, Former Vice President of IBM |
| | 19 |

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Admissions

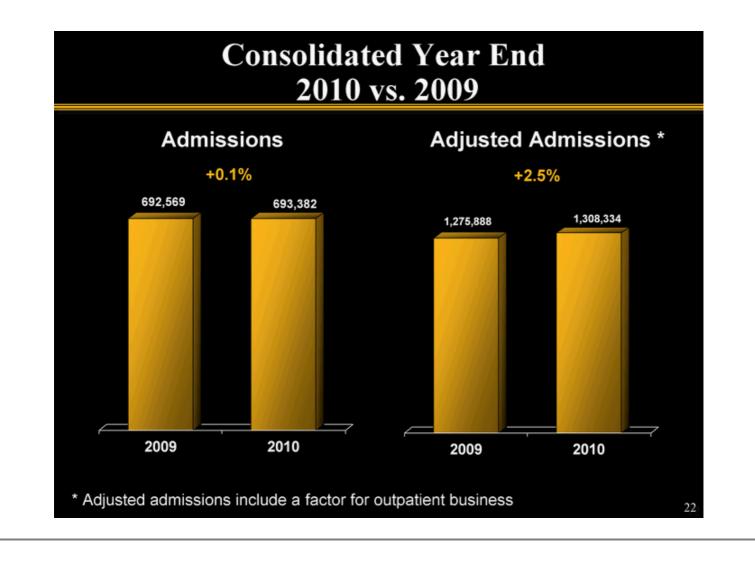
CHS is an Industry Leader in Admissions Growth

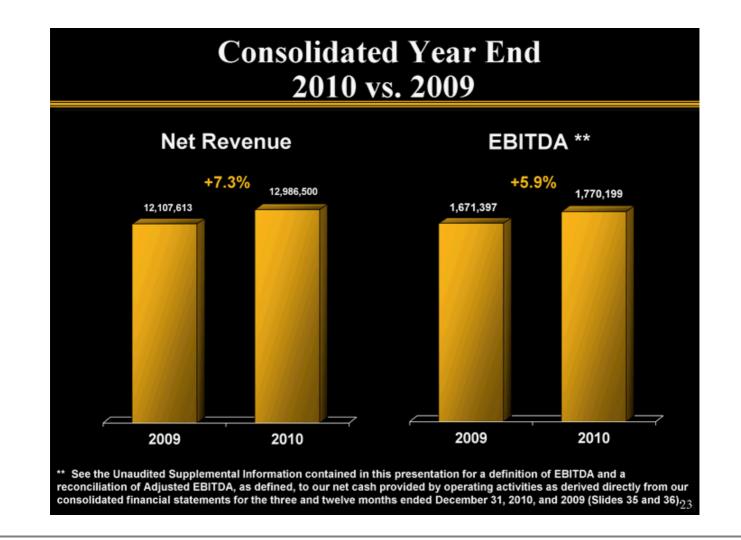




Adjusted admissions include a factor for outpatient business

Note: Prior to 2003, as reported, not restated to reflect the reclassification as discontinued operations of hospitals sold or designated as being held for sale in 2005. 21





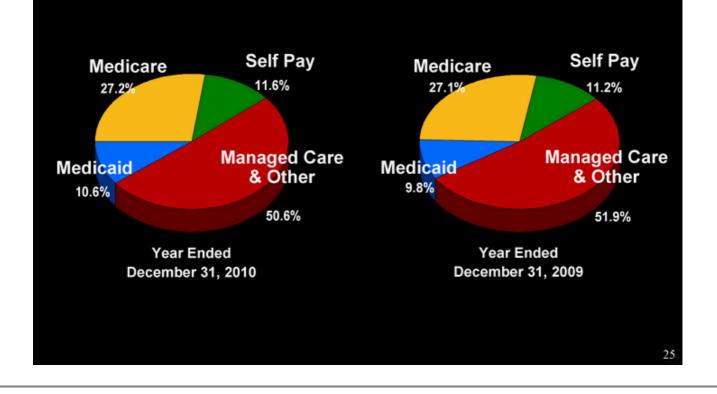
Annual Income Summary

| (Amounts in 000's except margin and EPS) | For | the Years | End | ded 12-31 |
|---|-----|------------|-----|------------|
| | | 2010 | | 2009 |
| Net Revenue | \$ | 12,986,500 | \$` | 12,107,613 |
| EBITDA** | \$ | 1,770,199 | \$ | 1,671,397 |
| EBITDA Margin ** | | 13.6% | | 13.8% |
| Same Store EBITDA ** | \$ | 1,780,203 | \$ | 1,686,433 |
| Same Store EBITDA Margin** | | 14.1% | | 13.9% |
| Income From Continuing Operations | \$ | 348,441 | \$ | 304,805 |
| Continuing Operations Margin | | 2.7% | | 2.5% |
| Income Attributable to Noncontrolling Interests | \$ | 68,458 | \$ | 63,227 |
| Net Income Before Discontinued | \$ | 279,983 | \$ | 241,578 |
| EPS (From Continuing Operations) | \$ | 3.01 | \$ | 2.64 |
| Shares Outstanding (Weighted and Fully Diluted) | | 92,946 | | 91,517 |

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Payor Mix

Consolidated Net Revenue by Payor Source



Annual Same Store Growth *

| (% change – Yea | (% change – Year over Year) | | | | | | | | | | | | | | |
|--------------------------|-----------------------------|-------|-------|-------|-------|--------|---------|---------|-------|------------------|--|--|--|--|--|
| | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007(1) | 2008(1) | 2009 | 2010 | | | | | |
| Admissions | 3.9% | 4.5% | 1.2% | -0.2% | 2.1% | 1.1% | -1.1% | 2.0% | -1.5% | -2.5% (2) | | | | | |
| Adj Admissions | 4.5% | 5.1% | -0.3% | 1.2% | 1.8% | 0.9% | 0.4% | 2.2% | 0.7% | -0.5%(2) | | | | | |
| Revenue/Adj Admission | 5.6% | 4.3% | 9.0% | 5.3% | 7.1% | 6.1% | 5.3% | 3.3% | 5.2% | 4.5% | | | | | |
| Net Revenues | 10.4% | 9.8% | 8.6% | 6.6% | 9.0% | 7.0% | 5.7% | 5.6% | 5.9% | 3.9% | | | | | |
| EBITDA Growth ** | 13.6% | 10.9% | 9.0% | 7.4% | 12.2% | 5.3%(1 |) 11.1% | 17.7 % | 9.8% | 5.6% | | | | | |

(1) Revenue/Adj Admission, Net Revenues and EBITDA Growth numbers shown excluding change in estimate.

(2) Adjusted for service closures, weather, lack of flu, OB decline, movement of one day stays to observation and other unusual non reoccurring events, same store admissions would have increased 0.4% and same store adjusted admissions would have increased 2.1%.

* Includes acquired hospitals to the extent we operated them during comparable periods in both years

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Financial Information

Consolidated

| | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| A/R Days | 63 | 65 | 63 | 61 | 62 | 54 | 53 | 48 | 46 |
| Bad Debt | 9.1% | 9.7% | 10.1% | 10.1% | 12.5% | 12.5% | 11.2% | 12.1% | 12.2% |
| Cash Receipts as a % of Net Revenue less Bad Debts | | | | | | | | | |
| for the LTM | 103% | 102% | 103% | 103% | 103% | 104%+ | 102% | 103% | 102% |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | 27 |

Bad Debt

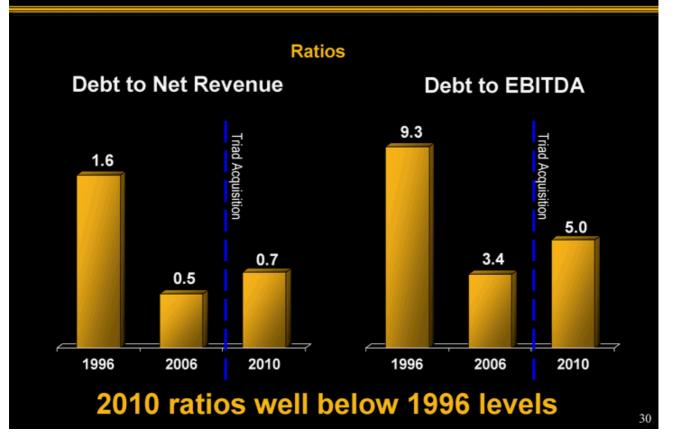
| | llions) | | | Veer | | | | | | |
|-------------------------------|---|----------|----------|---------|----------|------------------|----------------------------|-----------|---------|----|
| (Conso | | Year End | | | | | | | | |
| | | | 12/31/20 | 10 % | 12/31/20 | |)9 % | | | |
| | Bad Debt | \$ | 1,589 | 11.2% | \$ | 1,460 | 11.1% | | | |
| | | | | | | | | | | |
| | Charity Care | \$ | 530 | 3.7% | \$ | 473 | 3.6% | | | |
| | | | | | | | | | | |
| | Admin Self Pay Discount | Ś | 706 | 5.0% | ÷ | 544 | 4.2% | | | |
| | Admin Sen Pay Discount | | 100 | 5.0 /0 | φ | 544 | 4.2 /0 | | | |
| | | | | | | | | | | |
| | Total | Ş | 2,825 | | \$ | 2,477 | | | | |
| | % of Adjusted Net Rev (1) | | | 19.9% | | | 18.9% | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| Year-end sar increased 1.2 | ne store self-pay admissions decr 2%. | ease | d 0.2% | and san | ne s | store s | elf-pay a | ljusted a | dmissio | ns |
| increased 1.2 | ne store self-pay admissions decr 2%. of total admissions, same store s | | | | | | | | | |
| increased 1.2 | 2%. | | | | | | | | | |
| increased 1.2 | 2%. | | | | | re up 1 | 0 basis p | | | |
| increased 1.2 | 2%. | | | | wei | | 0 basis p ange | | | |
| increased 1.2 | 2%. of total admissions, same store s | | | | wei | re up 1 % Cha | 0 basis p ange 31-10 | | | |

(1) Adjusted Net Revenue = Net Revenue + Charity Care + Administrative Self Pay Discount

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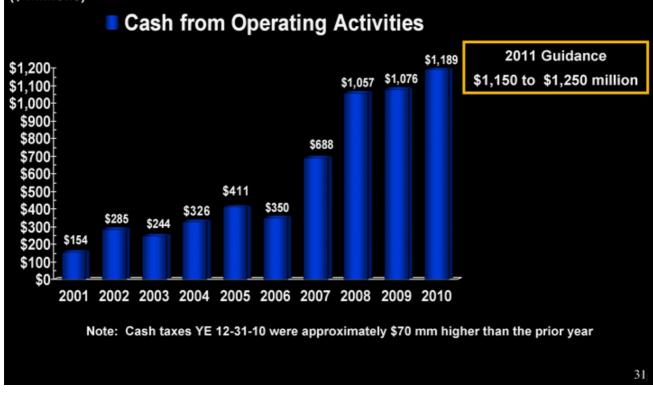
| Balance Sheet Data | | | | | | | | | | | | | |
|------------------------------------|-------|-------------------|-----|------------|--------------|--|--|--|--|--|--|--|--|
| (\$ in thousands) | | 12-31-08 | | 12-31-09 | 12-31-10 | | | | | | | | |
| Working Capital | \$ | 1,095,633 | \$ | 1,217,199 | \$ 1,229,153 | | | | | | | | |
| Total Assets | \$` | 13,818,254 | \$ | 14,021,472 | \$14,698,123 | | | | | | | | |
| Long Term Debt | \$ | 8,938,185 | \$ | 8,844,638 | \$ 8,808,382 | | | | | | | | |
| Stockholders' Equity | \$ | 1,672,486 | 97 | 2,015,417 | \$ 2,250,377 | | | | | | | | |
| Note: As of December 31, 2010, app | roxii | mately 93% of our | deb | t is fixed | | | | | | | | | |
| | | | | | 29) | | | | | | | | |

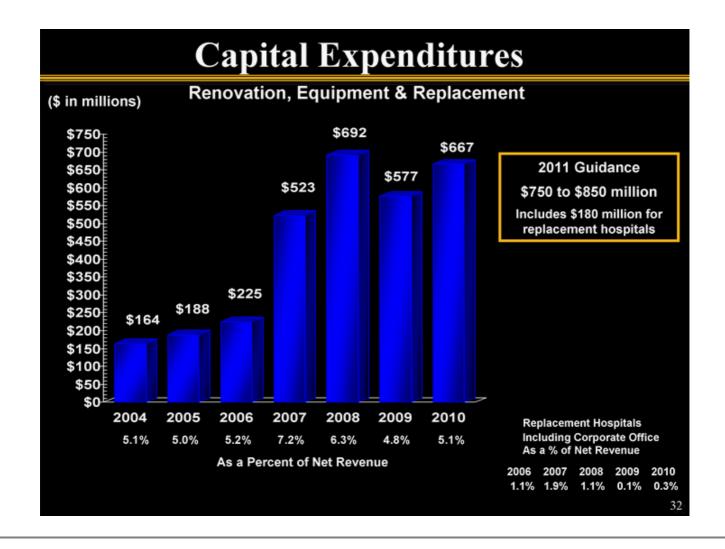
Ability to Deleverage

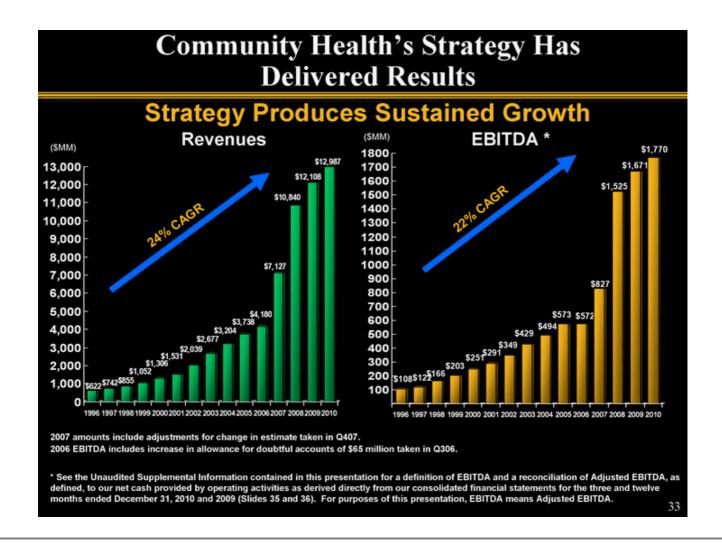


Cash Provided by Operating Activities

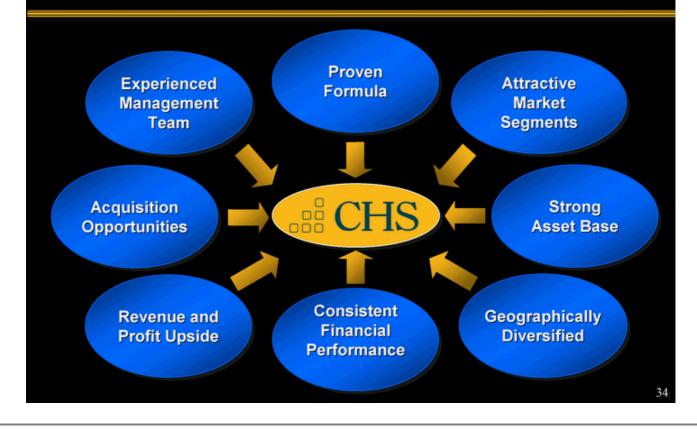
(\$ millions)











Unaudited Supplemental Information

EBITDA consists of net income attributable to Community Health Systems, Inc. before interest, income taxes, and depreciation and amortization. Adjusted EBITDA is EBITDA adjusted to exclude discontinued operations, gain/loss from early extinguishment of debt and net income attributable to noncontrolling interests. The Company has from time to time sold noncontrolling interests in certain of its subsidiaries or acquired subsidiaries with existing noncontrolling interest ownership positions. The Company believes that it is useful to present adjusted EBITDA because it excludes the portion of EBITDA attributable to these third party interests and clarifies for investors the Company's portion of EBITDA generated by continuing operations. The Company uses adjusted EBITDA as a measure of liquidity. The Company has included this measure because it believes it provides investors with additional information about the Company's ability to incur and service debt and make capital expenditures. Adjusted EBITDA is the basis for a key component in the determination of the Company's compliance with some of the covenants under the Company's senior secured credit facility, as well as to determine the interest rate and commitment fee payable under the senior secured credit facility.

Adjusted EBITDA is not a measurement of financial performance or liquidity under generally accepted accounting principles. It should not be considered in isolation or as a substitute for net income, operating income, cash flows from operating, investing or financing activities, or any other measure calculated in accordance with generally accepted accounting principles. The items excluded from adjusted EBITDA are significant components in understanding and evaluating financial performance and liquidity. This calculation of adjusted EBITDA may not be comparable to similarly titled measures reported by other companies.

Unaudited Supplemental Information Continued

The following table reconciles ADJUSTED EBITDA, as defined, to net cash provided by operating activities as derived directly from the condensed consolidated financial statements (in thousands):

| | Three Months Ended December 31, | | | | ed 31, | | |
|---|------------------------------------|----|-----------|----|-----------|----|-----------|
| | 2010 | | 2009 | | 2010 | | 2009 |
| Adjusted EBITDA | \$ 452,317 | \$ | 434,421 | \$ | 1,770,199 | \$ | 1,671,397 |
| Interest expense, net | (165,618) | | (161,755) | | (651,926) | | (648,964) |
| Provision for income taxes | (36,790) | | (31,418) | | (159,993) | | (141,325) |
| Income from operations of hospitals sold | | | | | | | |
| and hospitals held for sale, net of taxes | | | | | | | 1,977 |
| Other non-cash expenses, net | 110,406 | | 53,036 | | 138,433 | | 105,443 |
| Net changes in operating assets and | | | | | | | |
| liabilities, net of effects of acquisitions | (69,961) | | (118,615) | | 92,017 | | 87,901 |
| Net cash provided by operating activities | \$ 290,354 | \$ | 175,669 | \$ | 1,188,730 | \$ | 1,076,429 |